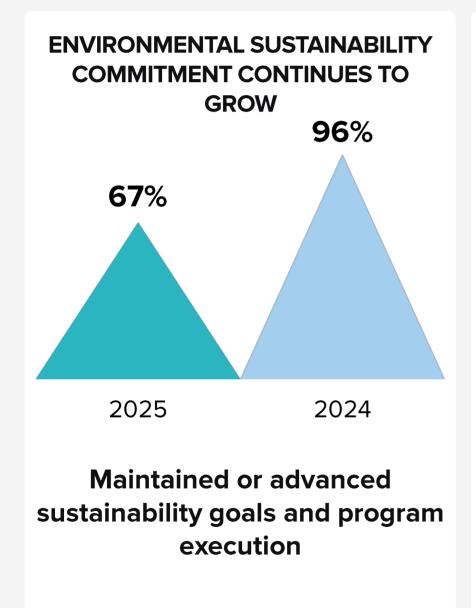


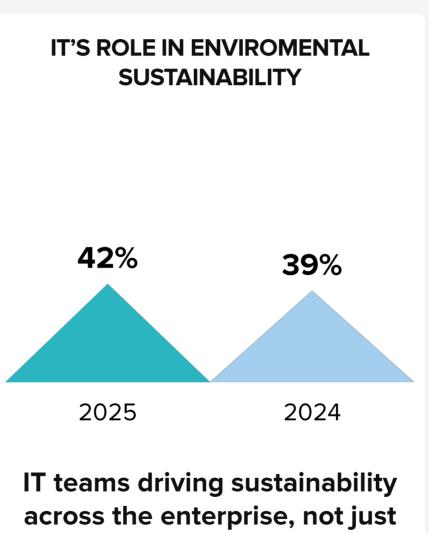




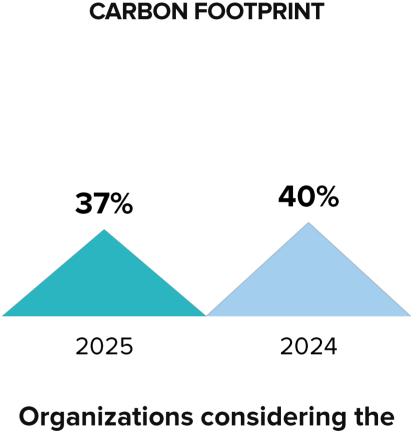


Progress Snapshot: What's Changed Since Last Year









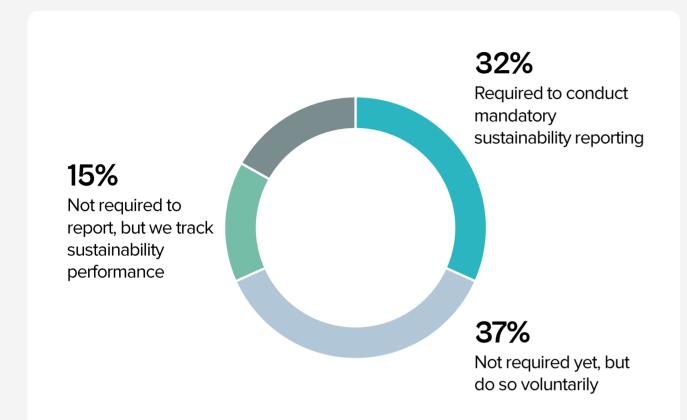
ORGANIZATIONS AWARE OF AI'S

environmental impact of Al





Al for Sustainability-Driven Operating Model



69% of surveyed organizations report on environmental sustainability performance, with 37% doing so voluntarily; another 15% monitor performance internally without public disclosure.

53%

of Canada organizations report strong alignment between technology and sustainability teams.

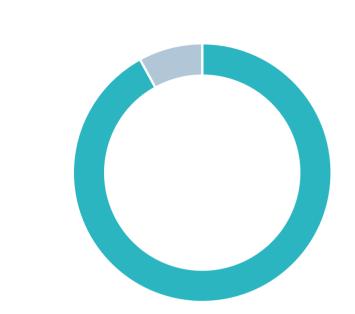
Yet only 32%

leverage AI centrally to drive environmental sustainability and inform decisions.





Strategic Alignment for Environmental Sustainability



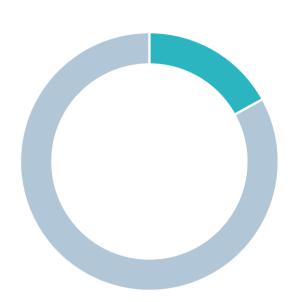
90%

of organizations rate
environmental sustainability as a
top strategic priority.



57%

are driving environmental sustainability through proactive or consistent initiatives.



17%

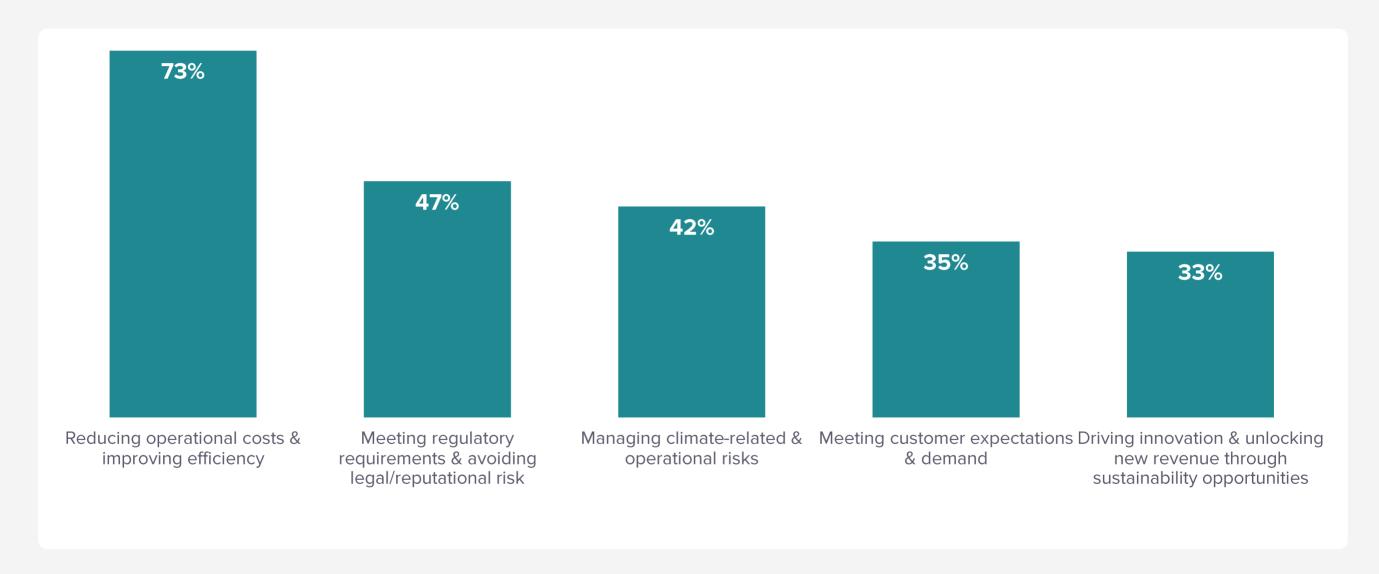
have embedded it as a core driver of innovation, cost savings, and long-term resilience.





Impact Driver #1: Demonstrating ROI & Business Value

Top Drivers of Environmental Sustainability Measures







Impact Driver #1: Demonstrating ROI & Business Value

67%

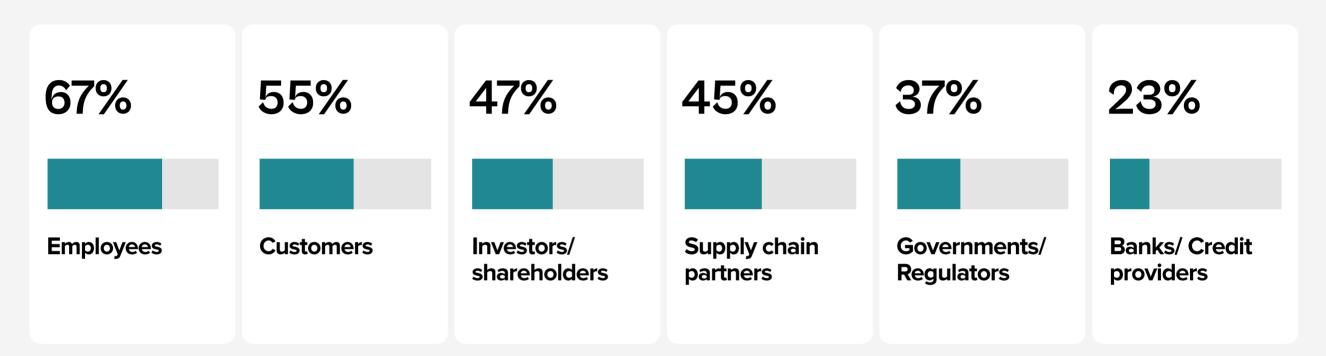
cite the lack of clear ROI and difficulty measuring impact as the biggest barrier. 57%

of organizations that accelerated environmental sustainability initiatives last year did so thanks to a stronger business case, clearer ROI, and new revenue opportunities.



Impact Driver #2: Engaging the Ecosystem

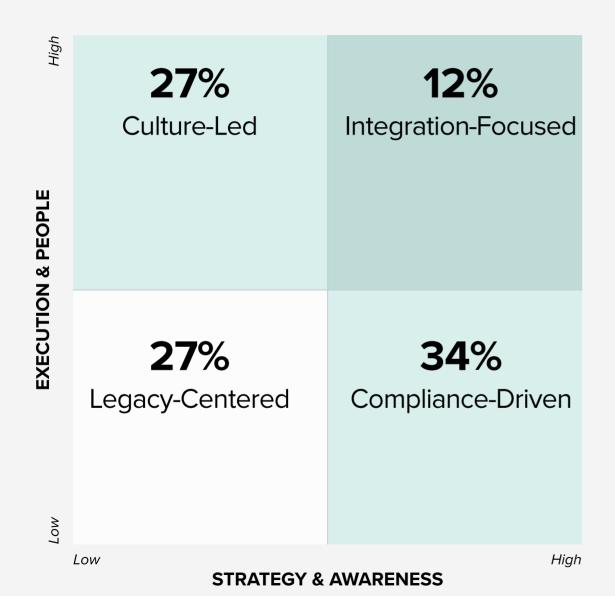
Top Voices Shaping Environmental Sustainability Action







Impact Driver #3: Ensuring People and Strategic Alignment Strategy-People Alignment Often Lacking in Organizations



INTEGRATION-FOCUSED. Environmental sustainability is embedded in the core business, with empowered employees aligned to ESG objectives. Strategy and culture reinforce each other, driving measurable business value and lasting impact.

CULTURE-LED. Strong people engagement but weaker strategic alignment. Employees actively participate in environmental sustainability initiatives, but efforts can be fragmented or hard to scale.

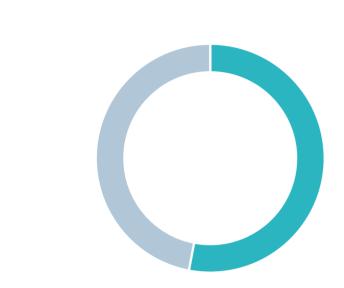
COMPLIANCE-DRIVEN. Goals are well-defined and often shaped by regulations or market pressures, yet initiatives stay centralized, creating a gap between strategy and execution.

LEGACY-CENTERED. Environmental sustainability is treated as a side activity or compliance task. Actions are reactive, engagement is limited, and goals remain disconnected from daily operations and culture.



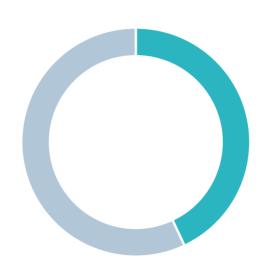


Technology Enablement for Environmental Sustainability Optimization



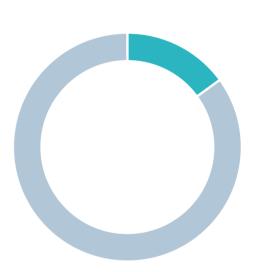
53%

of organizations report high alignment between sustainability and IT teams



43%

of technology teams actively support broader sustainability goals



Only **15%**

of sustainability leaders hold a formal role in IT governance, influencing strategy and investment decisions





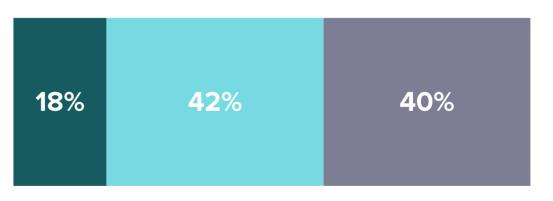
Tech Lever #1: Embedding Sustainability in Modernization

Environmental Sustainability Remains an Afterthought in Tech Modernization

Digital solutions that improve resource efficiency and lower environmental impact are actively prioritized and mandated across operations



Sustainability criteria are clearly weighted and influence all major technology selection and modernization decisions



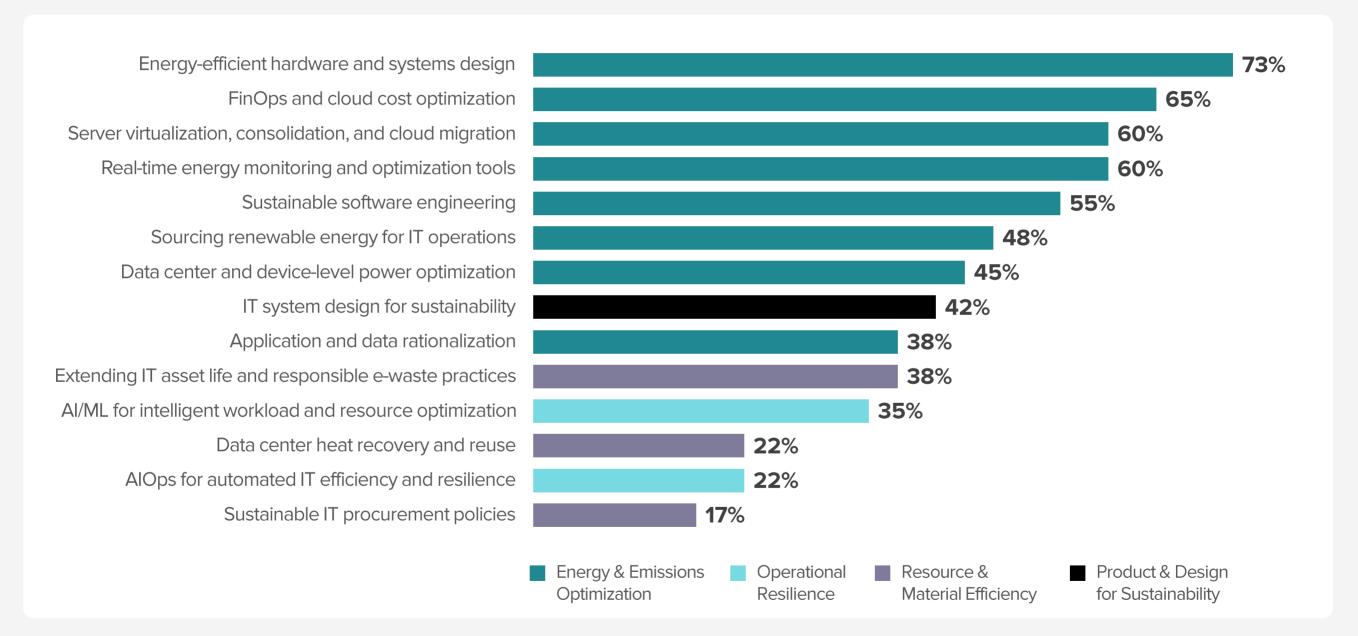
■ Fully ■ To an extent ■ Not at all



*

Tech Lever #2: Moving Beyond Energy & Emissions

Tech Actions to Cut Carbon Focus on Energy & Emissions

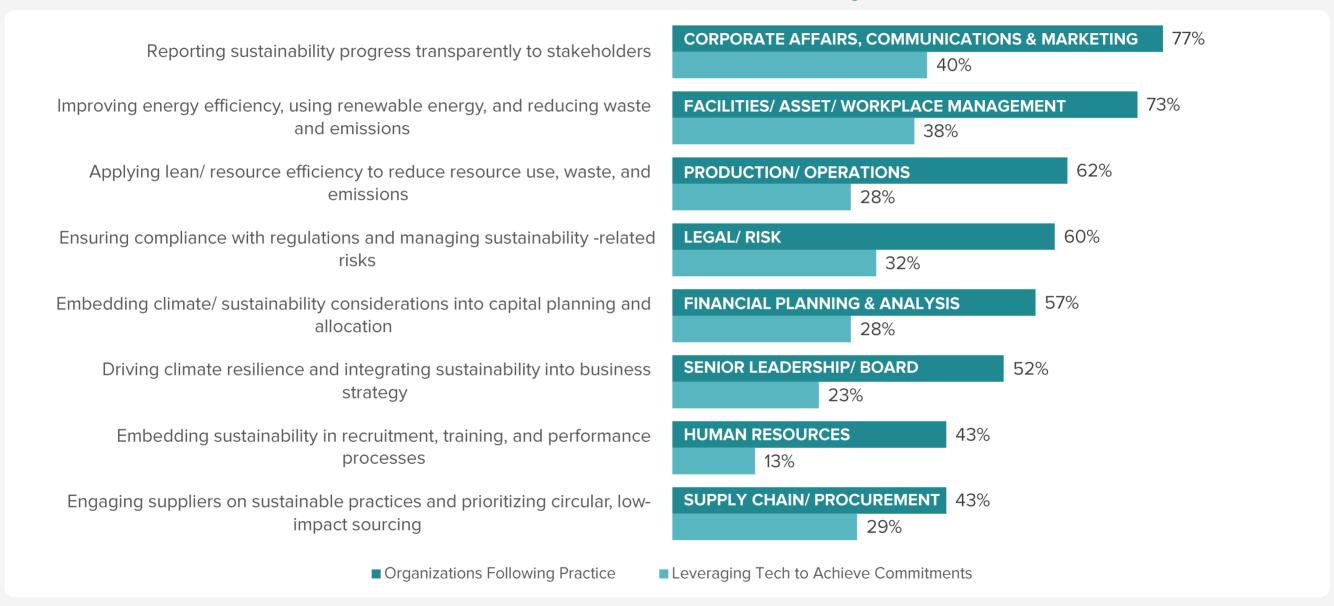






Tech Lever #3: Enabling Shared & Measurable Approach

Tech Underused in Business Functions' Environmental Sustainability Practices







Tech Lever #4: Optimizing Core Data for Insights

Nearly 72%

of organizations track environmental metrics centrally

Yet only 25%

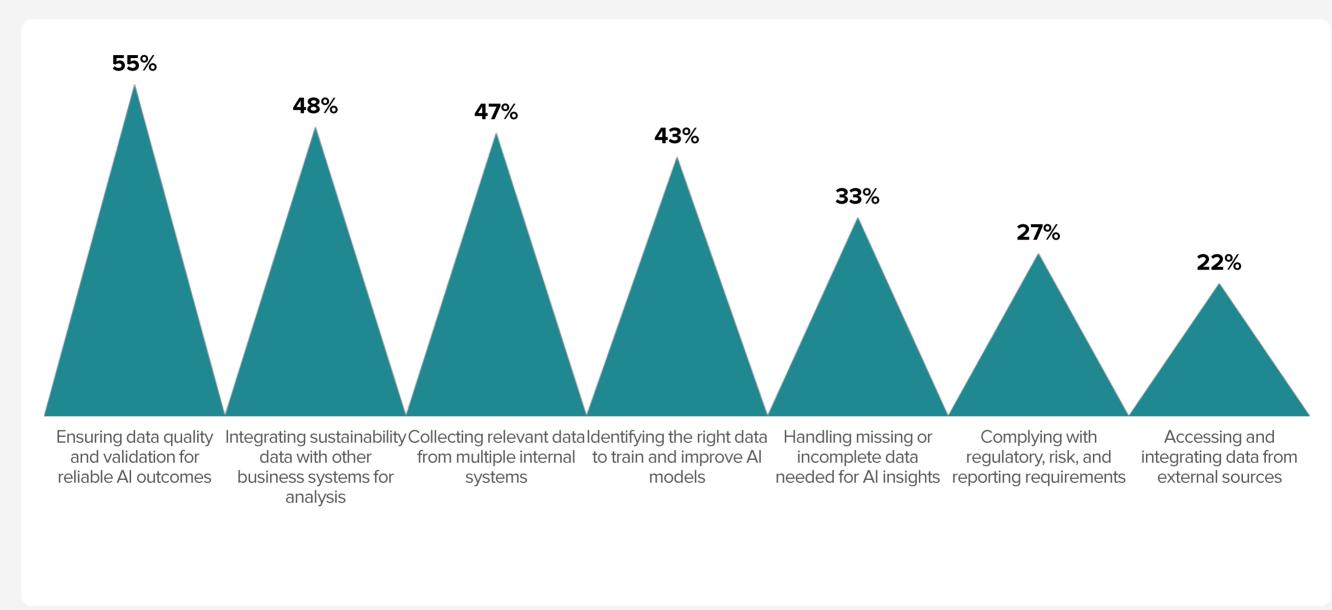
use this data to guide decisions and optimize performance; the rest focus on data primarily for reporting.





Tech Lever #4: Optimizing Core Data for Insights

Data Remains a Key Barrier to Environmental Sustainability

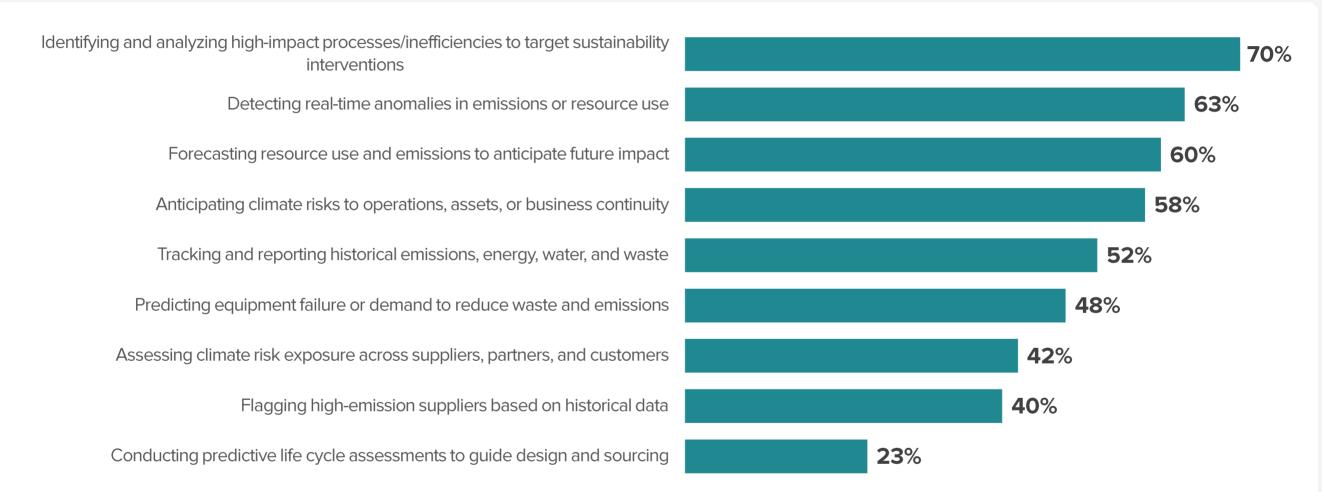






Tech Lever #5: Predicting Future Risks with Al

Predictive Al for Environmental Sustainability



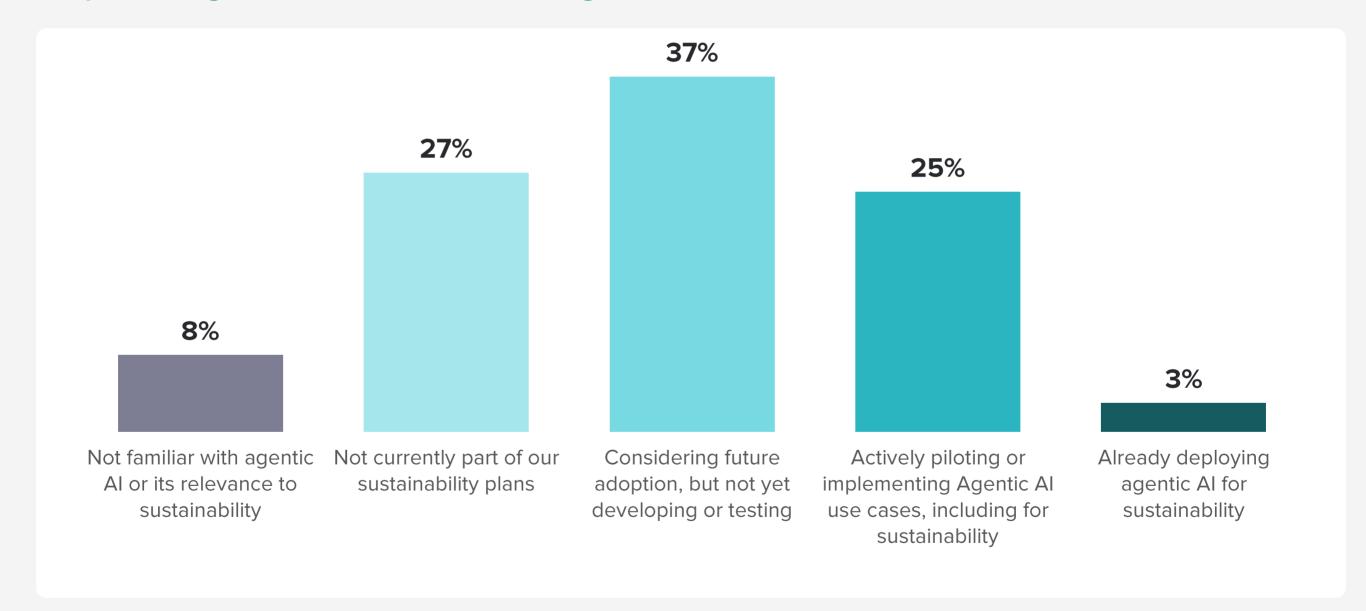
Compared with last year, 60% now forecast resource use and emissions to anticipate future impact (up from 46%), while 58% focus on anticipating climate risks, rising from 24%.





Tech Lever #6: Enabling Autonomous Action with Agentic Al

Adoption of Agentic AI is Still in its Early Stages

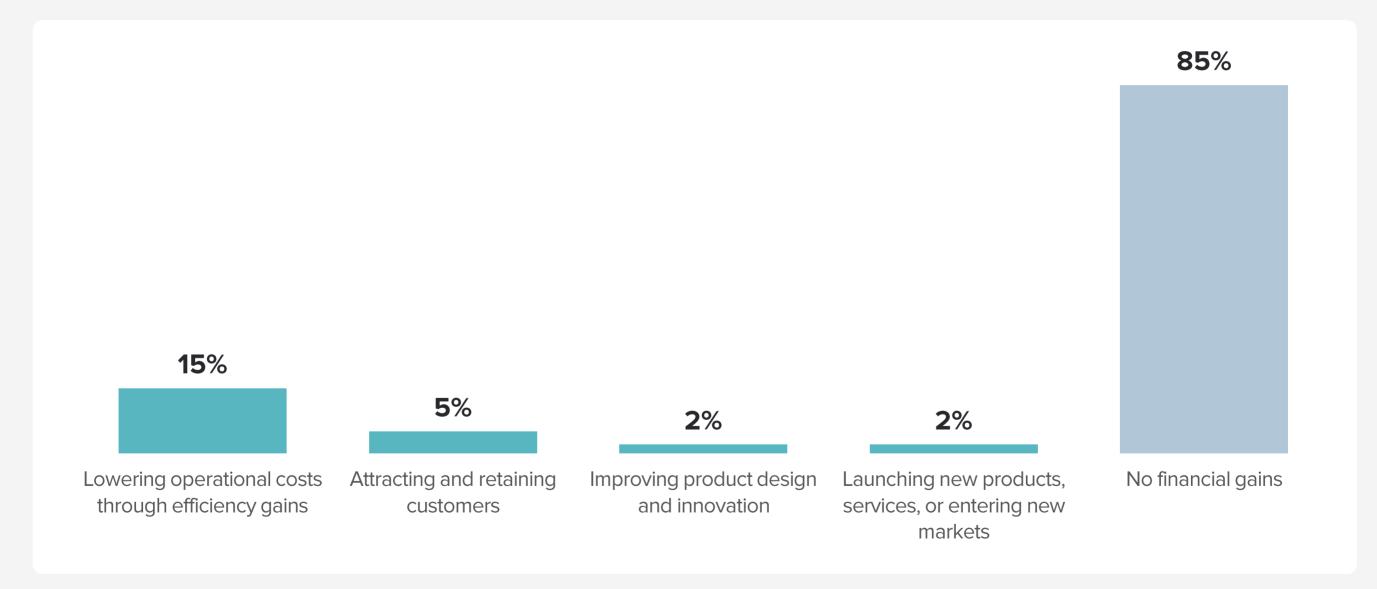






A Final Word on ROI: Early Wins Build Lasting Momentum

How Al is Expected to Benefit Environmental Sustainability Outcomes







A Final Word on ROI: Early Wins Build Lasting Momentum

Where Have Organizations Seen Financial Gains

